



Memorandum of Understanding
for the Partnership of Friendship and Cooperation
between
the Bangalore Chamber of Industry and Commerce, Republic of India
and
the City of Osaka, Japan

The Bangalore Chamber of Industry and Commerce and the City of Osaka agree to foster cooperation in fields related to build a strong partnership based on the shared pursuit of knowledge and innovation to address common challenges faced by both parties.

Accordingly, based on friendship and cooperation, both parties shall commit to the following objectives:

1. Promote exchanges between Micro, Small and Medium Enterprises (MSMEs) that correspond with Manufacturing and other related industries.
2. Foster exchanges and collaborations between the Startup ecosystems of each party.

Following the signing of this Memorandum of Understanding, both parties will pursue the development of specific exchange projects through ongoing dialogue and regular review.

This Memorandum of Understanding shall remain in effect until September 10, 2028. Any revisions or extensions will be mutually agreed upon through further discussions.

This document in English and Japanese shall be signed in duplicate, with both parties retaining one original copy of each.

Signed and dated in Osaka: September 10, 2025

For the Bangalore Chamber of Industry and
Commerce, Republic of India

For the City of Osaka, Japan

Kumar Ravi
Officiating President

YOKOYAMA Hideyuki
Mayor