

Memorandum of Understanding for the Partnership of Friendship and Cooperation between

the City of Osaka and the City of Lodz

The City of Osaka and the City of Lodz agree to build a strong partnership based on the shared pursuit of knowledge and innovation to address challenges faced by both parties.

Accordingly, based on friendship and cooperation, both parties shall commit to the following objectives:

1. Foster exchanges and collaborations between the startup ecosystems of each party;
2. Promote investment activities between both cities that can lead to developing collaborative ties;
3. Share and collaborate on the best practices and policies in fields such as High-tech, Information and Communication Technology (ICT), and creative Industry.

Following the signing of this Memorandum of Understanding, both parties will pursue the development of specific exchange projects through ongoing dialogue and regular review.

This Memorandum of Understanding shall remain in effect until September 29, 2028. Any revisions or extensions will be mutually agreed upon through further discussions.

This Memorandum of Understanding shall be signed in English, Japanese, and Polish. All texts are equal in authenticity; the English version shall prevail in case of any divergence of interpretation.

Date: September 29, 2025

For the City of Osaka, Japan

For the City of Lodz, Poland

YOKOYAMA Hideyuki
Mayor

ZDANOWSKA Hanna
Mayor